

# **Exhibit “A”**

# Winnie-Stowell Hospital District Public Comment - Sign-in Sheet

Please Print Legibly

Date: 4-16-14

Name	Address
DAVID MURRELL	WINNIE
Shawn Javed	
Larry Barrow	WINNIE
Nick Lampson	Bart Pass Congressman
Chris Portner	Bart.
James Stratton	Winnie
<del>Derek Hansen</del>	<del>Foundation</del>
<del>Sally Haire</del>	
Dr. Islam	Port Arthur, TX.

- Any Individual shall be allowed to speak on any issue or topic of concern or interest
- a. The Board reserves the right to limit the number of speakers to insure the completion of the posted agenda in a timely manner
  - b. Individuals desiring to speak shall sign-up in advance of the meeting
  - c. The sign-up sheet shall be available 15 minutes before the beginning of each posted meeting
  - d. Speakers shall be heard on a first-come first served basis, based on the sign-up sheet, time permitting
  - e. The opportunity to speak shall be limited to no more than three (3) minutes, unless extended by the Board
  - f. The Board is not required to speak and/or respond and/or answer any speaker, as allowed under law.



# **Exhibit “B”**

**Winnie-Stowell Hospital District**

Balance Sheet

April 16, 2014

**Cash**

	\$81,313.95	Prosperity Operating	
	\$46,374.05	Comptroller 04.11.14 Deposit	
<b>Cash Balance</b>	<u>\$127,688.00</u>		

**Accounts Payable**

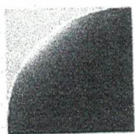
	\$10,000.00	WCH--Indigent Care 05.2014	Inv No.'s
		Chambers County-Indigent care	
\$7,842.96	\$54.00	Balance from invoice 600939	
	\$288.96	LH NLH - Travel 03.10	
	\$7,500.00	NLH - Consulting Fee 05.14	
	\$1,000.00	Rick Labelle (\$20,000.00)	5 of 20
	\$19,476.18	Kelly Hart & Hallman	407251
		Husch Blackwell	
	\$24,041.40	Benckenstein & Oxford	46979
		Mary Ellen Roberson, CPA	
	\$825.05	Sherrie Norris Admin	Admin Services (March)
<b>Total Liabilities</b>	<u>\$63,185.59</u>		

**Total Cash Balance**                      **\$64,502.41**

**Investments**

	\$423,394.98	TexStar
	\$103,275.12	Prosperity CD (447)
<b>Total Investments</b>	<u>\$526,670.10</u>	

**Total Fund Balance**                      **\$591,172.51**



# NEWLIGHT HEALTHCARE

# Invoice

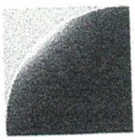
**Bill To**  
 Winnie-Stowell Hospital District  
 P.O. Box 1997  
 Winnie, TX 77665

**Invoice Number** 601034  
**Invoice Date** 3/31/2014

**Due Date** 4/16/2014  
**Terms** Net 15 days

Description	Quantity	Amount	Total
Lee Hughes's Travel Expenses to Winnie-Stowell Hospital District on 03/30		288.96	288.96
<b>Total</b>			<b>\$288.96</b>

Remit all your payments to:  
 NewLight Healthcare, LLC  
 Attn: Accounts Receivable  
 3267 Bee Caves Road  
 Suite 107-511  
 Austin, TX 78746  
 Email id: [Customer.Care@newlighthealthcare.com](mailto:Customer.Care@newlighthealthcare.com)



# NEWLIGHT HEALTHCARE

# Invoice

**Bill To:**  
 Winnie-Stowell Hospital District  
 P.O. Box 1997  
 Winnie, TX 77665

**Invoice Number:** 601037  
**Invoice Date:** 4/1/2014

**Due Date:** 4/16/2014  
**Terms:** Net 15 days

Description	Quantity	Rate	Amount
NLH Consulting Fee for April-14		7,500.00	7,500.00
<b>Total</b>			<b>\$7,500.00</b>

Remit all your payments to:  
 NewLight Healthcare, LLC  
 Attn: Accounts Receivable  
 3267 Bee Caves Road  
 Suite 107-511  
 Austin, TX 78746  
 Email id: Customer.Care@newlighthealthcare.com

# KELLY HART

CLAY M. TAYLOR  
clay.taylor@kellyhart.com

TELEPHONE: (817) 878-3566  
FAX: (817) 878-9280

April 3, 2014

Winnie-Stowell Hospital District  
Attn: Hubert Oxford IV  
3535 Calder Avenue, Ste. 300  
Beaumont, TX 77706

Via E-Mail: [hoxfordiv@benoxford.com](mailto:hoxfordiv@benoxford.com)  
and First Class U.S. Mail

Re: Frontier Hospital  
Our Firm C/M No. 09792.0100

Dear Hubert:

Our statement for legal services rendered through March 31, 2014, in the amount of \$19,476.18, is enclosed.

Should you have any questions or concerns regarding this billing, please feel free to call me. We appreciate the opportunity to assist you in this matter.

Sincerely,

  
Clay M. Taylor

CMT:jcm  
Enclosure

1619004\_1

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FORT WORTH OFFICE | 201 MAIN STREET, SUITE 2500 | FORT WORTH, TX 76102 | TELEPHONE: (817) 332-2500 | FAX: (817) 878-9280

AUSTIN OFFICE | 301 CONGRESS, SUITE 2000 | AUSTIN, TX 78701 | TELEPHONE: (512) 495-6400 | FAX: (512) 495-6401

*Kelly Hart & Hallman, a Limited Liability Partnership | [www.kellyhart.com](http://www.kellyhart.com)*



Kelly Hart & Hallman LLP  
201 Main, Suite 2500  
Fort Worth, TX 76102  
(817) 332-2500  
Taxpayer ID# 20-3856550

Winnie-Stowell Hospital District  
Attn: Hubert Oxford IV  
3535 Calder Avenue, Ste. 300  
Beaumont, TX 77706

April 3, 2014  
Invoice #407251

Client # 09792  
Matter # 09792.0100  
Frontier Hospital

Legal services rendered through March 31, 2014

TOTAL FEES	\$19,472.50
TOTAL DISBURSEMENTS	\$3.68
TOTAL THIS INVOICE	=====
	\$19,476.18
	=====
TOTAL AMOUNT DUE	\$19,476.18

Kelly Hart & Hallman LLP  
201 Main, Suite 2500  
Fort Worth, TX 76102  
(817) 332-2500  
Taxpayer ID# 20-3856550

Winnie-Stowell Hospital District  
Attn: Hubert Oxford IV  
3535 Calder Avenue, Ste. 300  
Beaumont, TX 77706

April 3, 2014  
Invoice #407251

Client # 09792  
Matter # 09792.0100  
Frontier Hospital

Legal services rendered through March 31, 2014

03/02/14	C. Taylor	Correspondence with client about the relevance of the District's ability to credit bid its administrative claim.	.70	\$210.00
03/03/14	C. Taylor	Correspondence related to potential credit bid of our administrative claim; call with Advisory Committee member; review of further interested bidder's information and meeting with Advisory Board; review of Trustee letter; draft inquiry to the Trustee.	2.60	\$780.00
03/04/14	C. Taylor	Review of communication sent out by the trustee; pass on with comment to the client.	.30	\$90.00
03/05/14	C. Taylor	Correspondence related to bids and meetings with other bidders.	.30	\$90.00
03/06/14	C. Taylor	Receipt and review of call from Chicago group; draft inquiry to advisory board.	.30	\$90.00
03/07/14	C. Taylor	Correspondence with client; draft inquiry; return call of People Choice attorney; correspondence with client about potential third party bids; review of bid procedures; make inquiries about the assumption of executory contracts.	3.10	\$930.00
03/10/14	C. Taylor	Prepare for and hold call about executory contracts in bid; draft bid letter; revise; distribute; make inquiries about deposit; calls with Board and Advisory Committee; follow up call with New	3.50	\$1,050.00

Kelly Hart & Hallman LLP

Winnie-Stowell Hospital District  
 Matter # 09792.0100  
 Frontier Hospital

Apr 3, 2014  
 Invoice #407251  
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		Light.		
03/11/14	C. Taylor	Call to Trustee; revise draft bid; distribute internally; respond to client inquiry.	2.50	\$750.00
03/12/14	C. Taylor	Review of Cure Amounts; advise client and make inquiry; make inquiries regarding list of Cure Amounts with the Trustee; revise bid letter after receiving multiple pieces of input from consultants; draft correspondence regarding: approved bids to the Trustee; calls with client and bidder's counsel.	4.00	\$1,200.00
03/13/14	C. Taylor	Prepare for and hold call with bid team; call to Trustee; revise bid letter; correspondence related to the real property and Heathland; calls to Trustee; call to Foundation's counsel; call with Heathland's counsel; call with Foundation's counsel; call with Ed Murrell.	3.80	\$1,140.00
03/14/14	C. Taylor	Return Hubert Oxford's call; correspondence with Trustee about bid process and results; review bids.	1.90	\$570.00
03/16/14	C. Taylor	Correspondence with Trustee's counsel.	.30	\$90.00
03/17/14	C. Taylor	Detailed review of bids; conference call with Trustee per his request.	2.00	\$600.00
03/18/14	C. Taylor	Coordinate meeting time and travel plans; call with Board members; review of information about a new bidder; make inquiries.	2.30	\$690.00
03/19/14	C. Taylor	Prepare for and attend auction; meet with client representatives.	14.50	\$4,350.00
03/20/14	C. Taylor	Call with Board Members.	.30	\$90.00
03/21/14	C. Taylor	Call with Board member; correspondence with Hubert Oxford.	.40	\$120.00
03/24/14	N. Ribaud	Review background and current issues regarding anticipated sale/lease transactions.	.70	\$210.00

Kelly Hart & Hallman LLP

Winnie-Stowell Hospital District  
 Matter # 09792.0100  
 Frontier Hospital

Apr 3, 2014  
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03/24/14	C. Taylor	Brief Nancy Ribaldo on the transactional documents that will be needed; draft correspondence to counsel for Trustee regarding: Plan issues; draft detailed memorandum regarding: steps to closing.	5.10	\$1,530.00
03/25/14	P. Meadows	Telephone conference with Nancy Ribaldo regarding structure and needed documentation for transfer of hospital property to Hospital District.	.30	\$127.50
03/25/14	N. Ribaldo	Review APA and confer with C. Taylor; confer with G. Tarpley regarding deal structure; update C. Taylor. Confer with Patti Meadows in real estate group regarding transaction structure.	1.70	\$510.00
03/25/14	C. Taylor	Work on sale documentation; calls with Nancy Ribaldo; correspondence with Trustee about further finding and also about documentation of the sales.	2.10	\$630.00
03/26/14	D. Keyes	Confer with Pati Meadows regarding purchase contract and lease.	.40	\$110.00
03/26/14	N. Ribaldo	Coordinate with Clay Taylor and conference call with H. Oxford to discuss outstanding issues, including debtor funding and documenting purchase/lease transaction and potential lease terms.	.80	\$240.00
03/26/14	C. Taylor	Coordinate with Nancy Ribaldo regarding obtaining clear title; correspondence with the Trustee and other parties about the District's component of the winning bid; extended calls with George Tarpely, Hubert Oxford and others about an emergency loan and other issues; draft report to the Board.	2.70	\$810.00
03/27/14	D. Keyes	Confer with Nancy Ribaldo regarding purchase contract and lease.	1.00	\$275.00

Kelly Hart & Hallman LLP

Winnie-Stowell Hospital District  
 Matter # 09792.0100  
 Frontier Hospital

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03/27/14	N. Ribaldo	Review recent draft documents, including equity purchase agreement and confer with Paul Keiffer, counsel for SE Texas, regarding transaction structure, including most recent purchase agreement and third-beneficiary concept, plan and lease/sale back agreement. Confer with Darren Keyes regarding transaction and needed documentation, including sale/lease back agreement, deed, title insurance, and support agreement, and known and unknown terms.	2.60	\$780.00
03/27/14	C. Taylor	Review of lease documents and deeds previously used.	.20	\$60.00
03/27/14	C. Taylor	Calls and correspondence with Hubert Oxford; receipt and review of motion to borrow; provide comment; receipt and review of filed version; send to Hubert.	1.50	\$450.00
03/28/14	N. Ribaldo	Further review of equity purchase agreement and insert by SETX and forward to Hubert Oxford.	.40	\$120.00
03/31/14	N. Ribaldo	Review and comment on draft equity purchase agreement. Send comments to Paul Keiffer, counsel for SETX. Review his response and revised draft incorporating my changes. Consider additional changes.	1.60	\$480.00
03/31/14	C. Taylor	Review of e-mail regarding terms of lease; coordinate with Nancy Ribaldo.	.50	\$150.00
03/31/14	C. Taylor	Review of changes made by buyer per the District's request; review of the fee forgiveness issue and correspondence with Hubert Oxford related to the issue.	.50	\$150.00
Total			64.90	\$19,472.50

Kelly Hart & Hallman LLP

Winnie-Stowell Hospital District  
Matter # 09792.0100  
Frontier Hospital

Apr 3, 2014  
Invoice #407251  
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*-----TIME AND FEE SUMMARY-----*				
*-----TIMEKEEPER-----*		RATE	HOURS	FEEES
D Keyes	Associate	275.00	1.40	385.00
P Meadows	Partner	425.00	.30	127.50
N Ribauda	Senior Counsel	300.00	7.80	2340.00
C Taylor	Partner	300.00	55.40	16620.00
TOTALS			64.90	19472.50

Disbursements

Long Distance	3.20
Postage	0.48

Total Disbursements \$3.68

Total This Invoice \$19,476.18

TOTAL AMOUNT DUE \$19,476.18

# Benckenstein & Oxford, L.L.P.

3535 Calder Avenue  
Suite 300  
Beaumont, TX 77706

April 1, 2014

Winnie-Stowell Hospital District  
2115 Crystal River Drive  
Kingwood, TX 77345

INVOICE #: 46979 HOIV  
Billed through: March 31, 2014  
Client/Matter #: WSHD 87250

RE: Winnie-Stowell Hospital District

## PROFESSIONAL SERVICES RENDERED

03/02/14	HOIV	Prepared for meeting with Advisory Committee and Breakaway;	1.60 hrs
03/03/14	HOIV	Meeting with Advisory Committee and Breakaway;	5.00 hrs
03/04/14	HOIV	Conducted multiple telephone conference calls and exchanged multiple e-mails with advisory committee members; board members, potential bidders, and counsel for bidders regarding bids due on March 14, 2014 and scheduling of events leading up to the bid deadline;	5.00 hrs
03/06/14	HOIV	Conducted multiple telephone conference calls and exchanged multiple e-mails with advisory committee members, board members, potential bidders, and counsel for bidders regarding bids due on March 14, 2014 and scheduling of events leading up to bid deadline;	5.00 hrs
03/06/14	HOIV	Attended town hall meeting;	1.50 hrs
03/07/14	HOIV	Meeting with Southeast Texas Medical representatives regarding potential bid for hospital;	1.50 hrs
03/07/14	HOIV	Conference call with counsel for Chicago group regarding ownership structure;	0.70 hrs
03/07/14	HOIV	Conducted multiple telephone conference calls and extensive e-mails with potential advisory committee members, board members, potential bidders, and counsel for bidders regarding bids due on March 14, 2014 and scheduling events leading up to March 14, 2014 bid deadline;	5.00 hrs
03/10/14	HOIV	Meeting with Southeast Texas Medical group to discuss their potential bid;	1.50 hrs
03/10/14	HOIV	Conducted multiple telephone conference calls and extensive e-mails with potential advisory committee members, board members, potential bidders, and counsel for bidders regarding bids due on March 14, 2014 and scheduling events leading up to March 14, 2014 bid deadline;	5.00 hrs
03/11/14	HOIV	Conducted multiple telephone conference calls and extensive e-mails with potential advisory committee members, board members, potential bidders, and counsel for bidders regarding bids due on March 14, 2014 and scheduling	5.00 hrs

events leading up to March 14, 2014 bid deadline;

03/12/14	HOIV	Conducted multiple telephone conference calls and extensive e-mails with advisory committee members, board members, potential bidders, consultants, co-counsel, and counsel for bidders regarding hospital bids, the hospital income statements, and events leading up to March 14, 2014 bid deadline;	5.00 hrs
03/13/14	HOIV	Conducted multiple telephone conference calls and extensive e-mails with advisory committee members, board members, potential bidders, consultants, co-counsel, and counsel for bidders regarding hospital bids, hospital income statements, and events leading up to March 14, 2014 bid deadline;	5.00 hrs
03/14/14	HOIV	Conducted multiple telephone conference calls and extensive e-mails with advisory committee members, board members, potential bidders, consultants, co-counsel, and counsel for bidders regarding hospital bids, hospital income statements, and events leading up to March 14, 2014 bid deadline;	3.00 hrs
03/17/14	HOIV	Worked with New Light on cash flow projections and impact of Imaging Center Agreements in anticipation of March 19, 2014 auction;	3.50 hrs
03/17/14	HOIV	Conducted multiple telephone conference calls and extensive e-mails with advisory committee members, board members, potential bidders, consultants, co-counsel, and counsel for bidders regarding hospital bids, hospital income statements, and upcoming auction;	4.00 hrs
03/18/14	HOIV	Prepared invoice letter and minutes for Regular Meeting on February 19, 2014, Special Meeting on February 26, 2014, Pubic Forum on March 6, 2014, and Second Special Meeting on March 10, 2014;	2.50 hrs
03/18/14	HOIV	Worked extensively on cash flow spreadsheet with New Light and Breakaway regarding effects of Imaging Center Agreements and effect of their revenue and expenses on Winnie Community Hospital's net revenue;	6.50 hrs
03/19/14	HOIV	Prepared for and attended monthly meeting;	3.00 hrs
03/20/14	HOIV	Conducted extensive telephone conferences with Advisory Committee members, County Commissioner Huddleston, and Board members to advise of auction results;	3.40 hrs
03/20/14	HOIV	Read and reviewed Trustee's Notice of Auction Results;	0.40 hrs
03/24/14	HOIV	Drafted extensive e-mail to Commissioner Huddleston and County Judge Sylvia to update them on status of sale of Hospital in order for them to give a report to Commissioner's Court;	1.50 hrs
03/24/14	HOIV	Read, reviewed, and responded to e-mail from Clay Taylor outlining plan of action to close out bankruptcy process;	0.40 hrs
03/25/14	HOIV	Exchanged multiple e-mails and telephone conferences with Bankruptcy Trustee and local counsel re request for an additional \$100,000.00 from District;	1.60 hrs
03/25/14	HOIV	Conducted conference calls with each Board member to explain request for \$100,000.00 and security the District would receive for return of the money;	1.50 hrs
03/25/14	HOIV	Worked with Chris Portner by way of multiple conference calls and e-mail	2.80 hrs



exchanges on educating him on Hospital's finances as well as Hospital District's research Imaging Center agreements and potential structure of Hospital;

03/26/14	HOIV	Participated in Emergency Meeting by way of conference call;	0.70 hrs
03/26/14	HOIV	Read, reviewed, and made comments to proposed purchase agreement of WCH by Starco;	0.70 hrs
03/27/14	HOIV	Read and reviewed draft documents to be submitted to bankruptcy court for emergency funding;	1.20 hrs
03/27/14	HOIV	Prepared for and met with Starco to discuss status of their acquisition of WCH and role of the District;	3.40 hrs
03/28/14	HOIV	Worked on revenue forecast spreadsheet to illustrate to Starco true expenses of Hospital;	3.70 hrs
03/31/14	HOIV	Conducted extensive research on Prompt Pay cases and "fee forgiveness" litigation as it could potentially apply to Imaging Center Agreements; drafted extensive e-mail to counsel for Starco explaining issues and concerns;	7.50 hrs
Total fees for this matter			\$24,525.00

**DISBURSEMENTS**

03/04/14	American Express; Invoice # Chambers Cnty Clerk	5.00
03/04/14	American Express; Invoice # Tonys BBQ	186.32
03/04/14	American Express; Invoice # Pappadeaux	189.83
03/28/14	American Express; Invoice # Al-Ts	66.43
03/28/14	American Express; Invoice # The Crawfish Hole	68.82
Total disbursements for this matter		<u>\$516.40</u>

**BILLING SUMMARY:**

Oxford, IV Hubert	98.10 hrs @	\$250.00 /hr	\$24,525.00
TOTAL FEES			<u>\$24,525.00</u>
TOTAL DISBURSEMENTS			\$516.40
TOTAL CHARGES FOR THIS INVOICE			<u>\$25,041.40</u>
PROFESSIONAL DISCOUNT			\$1,000.00 CR
<b>TOTAL BALANCE NOW DUE</b>			<u><u>\$24,041.40</u></u>

Federal ID# 74-1646478

**Invoice Terms: Net 10 Days Upon Receipt**  
Please Reference Invoice Number on Your Check

Date	Description	Time	Expense	Mileage	Notes
03.01.14	To/From Post Office, review incoming mail	0.40		5	
03.03.14	Review email from Atty Oxford re special board meeting	0.20			
	Filed/Post with Chambers Court Notice of Agenda for 3.27.14; email re same	1.00			
	Reivew email from Court re posting notice-file stamped; updated file	0.30			
	Reiview email Newlight re invoice 601005 and 600999; updated files	0.30			
	Review email from Atty Oxford re meeting with People's Choice group	0.10			
	Review email from Atty Oxford re meeing with Clarian Group	0.10			
03.05.14	Telephone call from Atty Oxford re meeting with Clarian Group	0.10			
	To/from Office re Meeting with Clarian Group	0.60		5	
03.06.14	Review email from Susan McFaddin re march financials	0.10			
	Telephone call to Comptroller office re ach pmt in July 2013 for 1,378.92	0.20			
	Telephone call to HHSC office re ach pmt in July 2013 for 1,378.92	0.20			
	To/from Winnie Community Building; Attend Public Forum Meeting	2.00		4	
03.10.14	Review emails from Clay Taylor re Bid and deposit	0.30			
	Prepare Agenda for 03.19.2014; email re same	0.50			
	To/from office-attend Special Meeting; setup/clean conference room	6.50		5	
03.11.14	Prepare minutes for 2/19	3.00			
03.12.14	Review email from Newlight re invoice 601012; update chart	0.20			
	Review email from Atty Oxford re Board member information for UPL program; contacted each Board member to obtain information; update chart and email to Atty Oxford on 3.14.2014	1.00			
	Review email from Lee Hughes re information for UPL program	0.20			
03.13.14	Prepare minutes for 2/26	2.50			
	Review email from Newlight re payment of invoices; respond by email re same	0.50			
03.14.14	Prepare minutes for Public Forum on 3/6	1.00			
	Filed/Post with Chambers Court Notice of Agenda for 3.19.14; email re same	0.50			
	Review email from Chambers Court re purchase confirmation and File stamped copy	0.20			
	Reivew email from Atty Oxford re Board member information	0.10			
	Reivew email from Lee Hughes re Board member information	0.10			
03.15.14	Prepare minutes for 3/10	2.50			
03.16.14	Prepare email to Atty Oxford and Board members forwarding draft Minutes for 2/19, 2/26, 3/6 and 3/10	0.30			
03.17.14	Review email from Atty Oxford re draft minutes	0.10			
	Review email from Chambers Court re posting notice; updated file	0.10			
	Review email from Atty Oxford regarding Minutes for 2/19, 2/26, 3/6 and 3/10				
03.18.14	Review email from Atty Oxford re minutes and invoices for 03.19.14 meeting; prepare email and attachments to attorney	0.50			
03.19.14	To/From Post office/update files	0.10		5	
	Telephone call to HHSC office re ach pmt in July 2013 for 1,378.92; left message	0.10			
	Review email from Atty Oxford re Approval of Harbor Atty Oxfordspice	0.10			
	To/from office-attend Regular Meeting; setup/clean conference room	3.00		5	
03.21.14	Review email from Atty Oxford and Chris Portner re Meeing with District	0.20			
03.24.14	Review email from Atty Oxford re Status of Hospital Sale	0.20			
	Review email from Atty Oxford re Task List	0.30			
	Review email from Clay Taylor re Task List				
03.26.14	Review email from Newlight customer care regarding invoices; review invoices and payment; Telephone call to Kumar re same	0.50			
	Telephone call from Atty Oxford and review email re Notice of Emergency Meeting	0.30			

Date	Description	Time	Expense	Mileage	Notes
	Filed/Post with Chambers Court Notice of Agenda for 3.26.14; email re same	0.50			
	Reivew email from Court re posting notice-file stamped; updated file	0.20			
03.27.14	Review email from Holli Collins at Swain & Baldwin Insurance re renewal application	0.30			
	To/from Prosperity Bank re transfer from Texnet to WCH for additional funding; and regarding loan	1.50		12	
	To/from office-attend Emergency Meeting; setup/clean conference room	3.00		5	
	Review email from Clay Taylor re Request from Trustee	0.10			
03.28.14	Review emails from Elroy Henry and Clay Taylor re Request from Trustee need for additional funding	0.10			
03.31.14	To/From Post office/update files	0.40		5	
<b>Total Hours</b>	<b>\$732.00</b>	<b>36.60</b>		<b>51</b>	
<b>Total Exp</b>	<b>\$93.05</b>				
<b>Total</b>	<b>\$825.05</b>				
<b>Expenses</b>					
	Cell Phone		\$50.00		
	Mileage		\$28.05		
3.6.14	Court filing (Agenda 03.06.2014)		\$5.00		
	Court filing (Agenda 03.19.2014)		\$5.00		
	Court filing (Agenda 03.27.2014 )		\$5.00		
			<b>\$93.05</b>		



Sherrrie Norris <snorris881@gmail.com>

# Purchase Confirmation

1 MESSAGE

**donotreply@netdatacorp.net** <donotreply@netdatacorp.net>

Mon, Mar 3, 2014 at 4:25 PM

To: snorris881@gmail.com

Office Name: Chambers County Clerk - Heather H. Hawthorne  
 P.O. Box 728  
 Anahuac, TX 77514  
 409-267-2418

Receipt Number: **326406**

**PUBLIC RECORDS: WSHD Agenda for Special Meeting 2014.03.10**

Payment Date: **2014-03-03 16:20:12**

Billing Information

Name: **SHERRIE NORRIS**

Address1: **PO BOX 1803**

Address2:

City: **WINNIE**

State: **TX**

Zip Code: **77665**

email: **snorris881@gmail.com**

Main Phone: **4092013922**

Credit Card Information:

Card Number: **xxxxxxxxxxxx9130**

Card Verification Number: **xxx**

Card Type: **Master Card**

Expiration Date: **xx/xxxx**

Your Order Amount:

Payment Amount **\$4.00**

Convenience Fee **\$1.00**

Total Amount **\$5.00**



Sherrrie Norris <snorris881@gmail.com>

# Purchase Confirmation

1 message

**donotreply@netdatacorp.net** <donotreply@netdatacorp.net>

Fri, Mar 14, 2014 at 1:43 PM

To: snorris881@gmail.com

Office Name: Chambers County Clerk - Heather H. Hawthorne  
 P.O. Box 728  
 Anahuac, TX 77514  
 409-267-2418

Receipt Number: **329891**

**PUBLIC RECORDS: WSHD Agenda for Regular Meeting 2014.03.19**

Payment Date: **2014-03-14 13:39:11**

### Billing Information

Name: **SHERRIE NORRIS**

### Credit Card Information:

Card Number: **xxxxxxxxxxxx9130**

Address1: **PO BOX 1803**

Card Verification Number: **xxx**

Address2:

Card Type: **Master Card**

City: **WINNIE**

Expiration Date: **xx/xxxx**

State: **TX**

Zip Code: **77665**

email: snorris881@gmail.com

Main Phone: 4092013922

### Your Order Amount:

Payment Amount **\$4.00**

Convenience Fee **\$1.00**

Total Amount **\$5.00**



Sherrie Norris <snorris881@gmail.com>

# Purchase Confirmation

1 message

**donotreply@netdatacorp.net** <donotreply@netdatacorp.net>  
To: snorris881@gmail.com

Wed, Mar 26, 2014 at 3:48 PM

Office Name: Chambers County Clerk - Heather H. Hawthorne  
P.O. Box 728  
Anahuac, TX 77514  
409-267-2418

Receipt Number: **332845**

**PUBLIC RECORDS: WSHD Agenda for emergency meeting Thurs 3.26.2014**

Payment Date: **2014-03-26 15:43:55**

### Billing Information

Name: **SHERRIE NORRIS**

Address1: **PO BOX 1803**

Address2:

City: **WINNIE**

State: **TX**

Zip Code: **77665**

### Credit Card Information:

Card Number: **xxxxxxxxxxxx9130**

Card Verification Number: **xxx**

Card Type: **Master Card**

Expiration Date: **xx/xxxx**

email: **snorris881@gmail.com**

Main Phone: **4092013922**

### Your Order Amount:

Payment Amount **\$4.00**

Convenience Fee **\$1.00**

Total Amount **\$5.00**

# **Exhibit “C”**



PROPOSAL FOR HEALTH SERVICES AT

**WINNIE**



**COMMUNITY HOSPITAL  
and CLINIC**



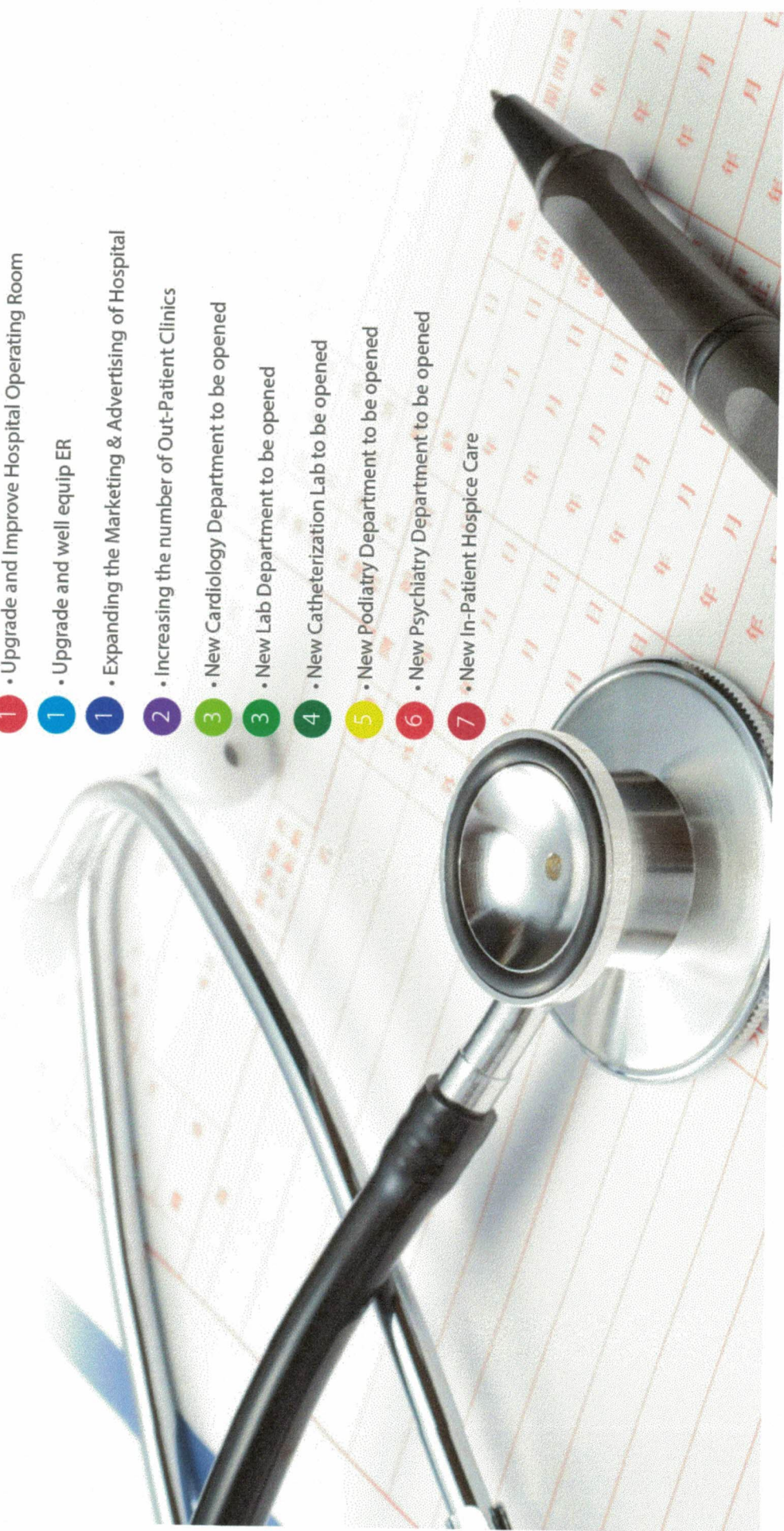
# EXECUTIVE SUMMARY

Winnie Community Hospital and Clinic is a multidisciplinary health care practice that offers various services to the communities of the Winnie area. Our focus is to provide cost-effective, quality treatment. Our mission is to create, promote, and maintain a positive customer relationship with our clients, payors, associates, staff while providing new jobs and economic growth for the community.

The market for health services is healthy, as will be shown by the growth the existing Hospital has experienced during the past.

The key to success for this turnkey project includes:

- 1 • Upgrade and Improve Hospital Operating Room
- 1 • Upgrade and well equip ER
- 1 • Expanding the Marketing & Advertising of Hospital
- 2 • Increasing the number of Out-Patient Clinics
- 3 • New Cardiology Department to be opened
- 3 • New Lab Department to be opened
- 4 • New Catheterization Lab to be opened
- 5 • New Podiatry Department to be opened
- 6 • New Psychiatry Department to be opened
- 7 • New In-Patient Hospice Care



# OPERATING ROOM

1

The operating room will be reopened so that surgical procedures can be performed within the hospital. The opening of the operating room will mean more convenience for the local community who will no longer have to travel distances to get surgical procedures done. The operating room will not only benefit the community in general, it will also provide an additional source of revenue for the hospital which can be used for improving existing operations of the hospital.



# EMERGENCY ROOM

1

Our Emergency Care staff is committed to easing your fears and concerns by providing frequent progress reports about your diagnosis, condition and treatment. Here's what you can expect while you are in the ER.

- Access to board certified ER physicians and ER experienced management team
- Access to education and training
- Access to protocols and practices

## Imaging

- Upgrading CT from a one (1) slice to at least a 16 slice to provide clearer images and faster scans



**3** Month  
Implementation

# MARKETING & ADVERTISING

1

## Marketing Strategy

Target marketing of our services is critical to growth.

Strategies will include:

- An emphasis on customer-driven, quality service
- Building a relationship business
- Identifying and building a niche market

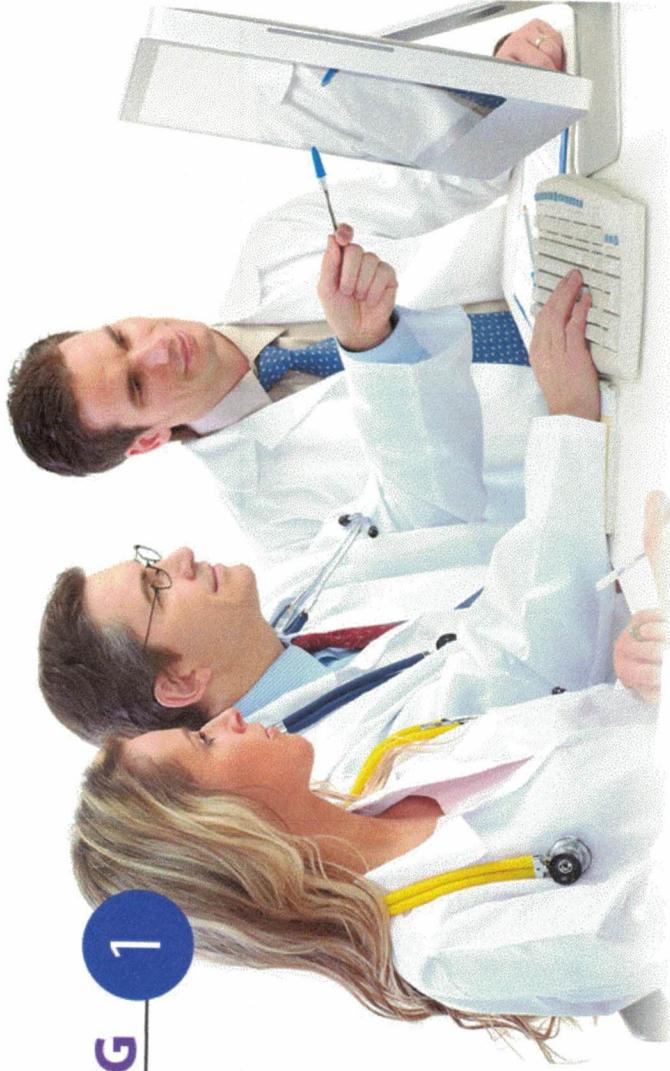
Marketing tools will include: direct mail, print and audio advertising, public speaking, and relationship building with identified managed care corporations and persons.

## Promotion Strategy

Multiple strategies will be used to promote the Hospital.

Throughout the promotional strategy, our focus will be on selling the Hospital. The types of promotions will include:

- Participation in activities related to treated disorders at the Hospital e.g., National Depression Screening Day and National Health Month
- Developing a brochure, logo, direct mail and business cards to promote the Hospital.
- Developing a website to promote the Hospital.
- Networking with various health care providers, community agencies, and state agencies.
- Media advertisement, especially to announce the professional affiliation of a new associate or new program.
- Use of follow-up letters to referral sources.
- Offering informational workshops to the public.
- Networking with the media to facilitate articles about the Hospital.
- Join small business groups/organizations as a means of increasing public awareness.



Month  
Implementation

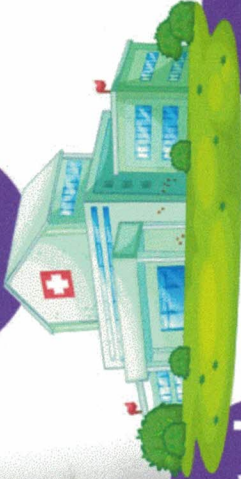
## OUTPATIENT CLINICS

2

With locations in China, Fannett and Crystal Beach, you can now imagine coordinating your entire family's health needs, even those of your aging parents, at the same neighborhood doctor's office. With a broad range of training and expertise in adult medicine, child and senior care, women's health, behavioral science and prevention, our physicians provide care for the entire family. And should the need arise, your family doctor can manage your care and treatment with Winnie Community Hospital.



China



Crystal Beach

Fannett

3 Month Implementation

# CARDIOLOGY DEPARTMENT

3

Southeast Texas is a growing community, with huge influx of qualified workers and professionals, making it their home. These active and productive population need proper cardiac as well as medical care to keep them in shape and productive. There is a growing need of cardiovascular care in the area.

New management of Winnie hospital is committed to provide quality cardiac care at the doorstep of people at Winnie. Local patients will not have to travel far way. Patient care will coordinate more efficiently with workflow and will help productivity and growth in local area.

Clinical options includes:

- Cardiac Specialist physician visits
- Initial patient workup
- Electrocardiography
- Echocardiography
- Stress testing
- Holter monitoring, etc.

3 Month Implementation



# LAB

3

The Pathology Laboratory Medicine team helps diagnose, treat, and monitor illnesses by studying the body's blood, fluids, tissues, and other samples.

Accurate diagnoses for any condition depend on the level of expertise of pathologists and clinical laboratory scientists. By offering advanced laboratory services onsite, we're able to administer specialized diagnostic tests and get detailed information about your condition quickly.

Services include:

Chemistry

Hematology

Microbiology

Transfusion Services/Immunology

Immunology

Surgical Pathology

Cytology



**3** Month  
Implementation

## CATH LAB DEPARTMENT

4

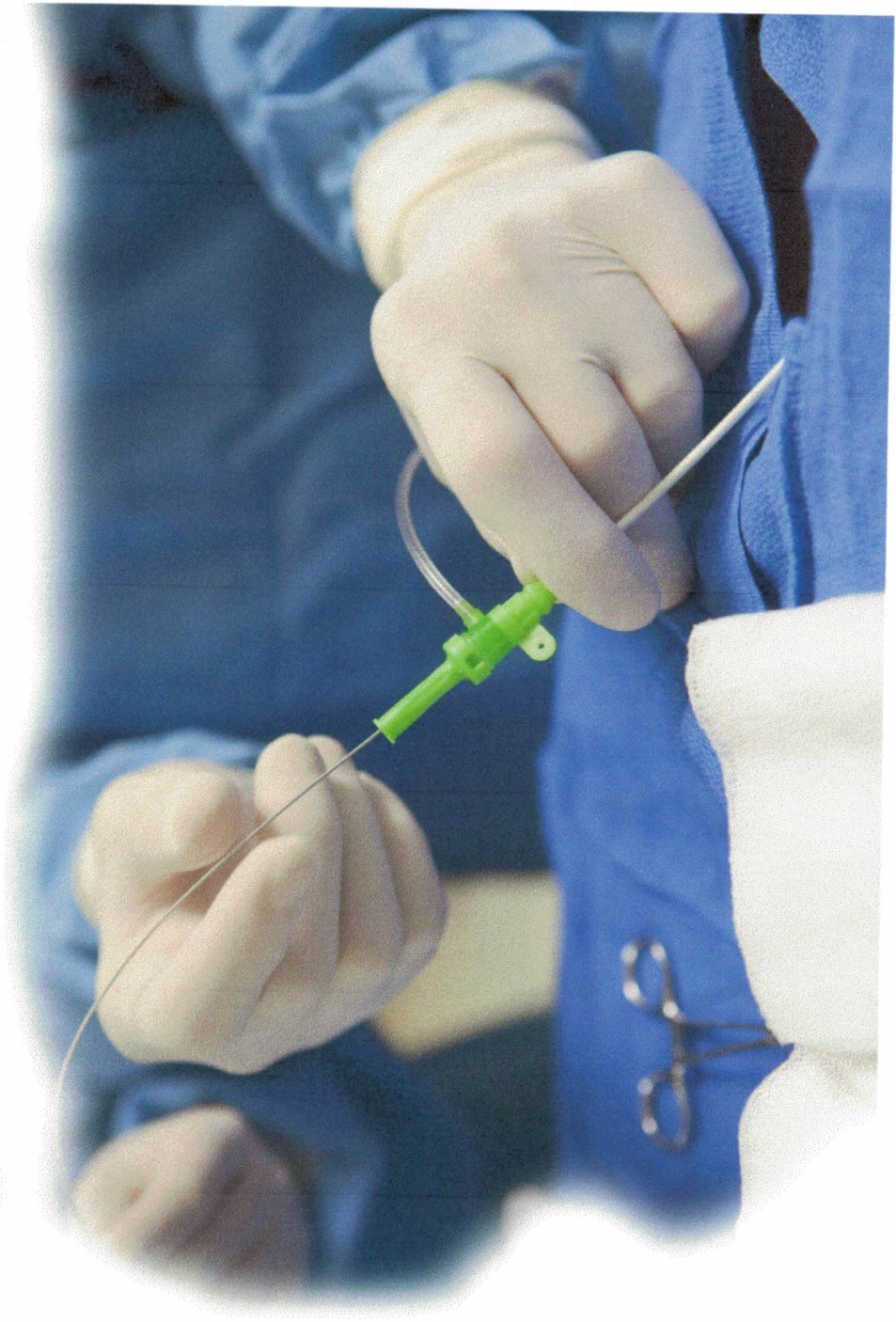
A number of patients with acquired and congenital heart defects can now be treated with interventional, or therapeutic, cardiac catheterization procedures instead of surgery.

For certain cardiac defects, an interventional cardiac catheterization procedure can achieve the same result as an operation, and procedures can be performed in concert with heart surgery to help make the surgery more directed and effective.

Services offered:

Diagnostic catheterization

Cardiac catheterization



**3** Month  
Implementation



# PODIATRY DEPARTMENT

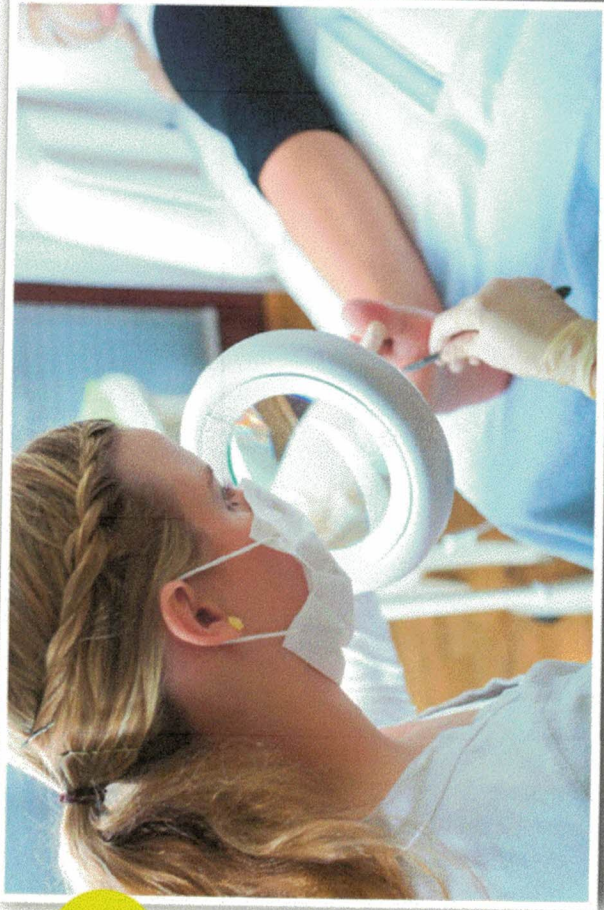
5

Foot problems are a major cause of mortality and morbidity is an issue in diabetic patients and nursing home patients which cost millions of dollars to Medicare and the health care system, in general. Podiatry services are not available in the current setting of the hospital, and this impacts the health care of patients and the health care dollar expenditure.

We have a plan to improve the utilization of the hospital's resources in order to turn the hospital's operations around by bringing in new modalities into the hospital along with new physicians. Services which are important to the community and the hospital are a podiatry clinic and preventive cardiac procedures. Podiatry services are of great importance to nursing home patients, especially those who have diabetes. We have reviewed nursing home census and discussed with the health provider at nursing homes who think it is the service that is mandatory as patients have to go out of town to get these services. We can use podiatry services for our nursing homes and community diabetic patients and wound care for those patients will bring in revenues to the hospital operations to improve the gloomy situation of the hospital, and provide a great service to the community in general.

Cardiac preventive services done in the hospital by the cardiologist will be another source of revenue for the hospital and improve health care in the local community without the patients having to leaving town.

We have contacted various physicians who are interested in coming to town if we organize it in a cost effective manner for them.



3 Month Implementation

# MENTAL HEALTH DEPARTMENT

6

New management of Winnie Community Hospital is committed to the provision of quality mental health treatment.

Quality is of utmost importance to us. We feel a responsibility to those we serve to provide the best psychiatric care available in Winnie. For this reason, clinical outcomes and patient satisfaction will be monitored on a regular basis to ensure that we meet current practice standards and the expectations of our patients. Services will be provided based on the unique and individual needs of each patient. Psychiatrist & child Psychiatrist are hard to find especially in health care professional shortage area such as Winnie. We have established a team of mental health professionals who are compassionate and eager to offer quality mental health services to peoples of Winnie.

Services and programs have been designed to help our patients achieve more effective life skills and improve their quality of daily living. New management of Winnie Community Hospital plan to provides a variety of group therapies and educational experiences that assist in meeting the therapeutic goals of treatment. In addition, we plan to provide both inpatient and outpatient level of care.

New management of Winnie Community Hospital understand that for many people it can be difficult to admit that they need help with a mental health condition. There can be a tendency to think that these conditions indicate personal failure or weakness. Unlike physical conditions, many people find it more difficult to reach out for help with emotional difficulties.

Research shows that an estimated 26% of Americans, one in four adults, suffer from a mental disorder during any given year and that one fifth of school age children are also affected by these conditions.

Most people with mental disorders continue to function normally in their daily lives. However, mental disorders are the leading cause of disability in the United States for individuals age 15-44. Many people suffer from more than one mental disorder at a given time.



**3** Month  
Implementation

## IN-PATIENT HOSPICE CARE

7

New management of Winnie Community Hospital & Clinic will work in close support with their other facilities. One established company is Triangle Care Hospice. Hospice care improves the quality of life of patients and their families facing life threatening illness.

What they offer;

- Physician Care
- Nursing Care
- Spiritual Care
- Social Work Services
- Dietary Counseling
- Physical, Occupational & Speech therapy
- Medications for pain relief & symptom management
- In-House and on-site personal care assistance
- Grief and bereavement services



COMFORT • CARE • COMPASSION



**3** Month  
Implementation

**50%**

**Increase  
in Job Force**

**18**

**Month**

**Implementation  
of new services**

**Improved  
Community  
Revenue**

